

# **Financial Statements**

For the Year Ended

JUNE 30, 2016

With Independent Auditors' Report

# (A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION) **June 30, 2016**

#### Mission and Core Values

Marin Agricultural Land Trust is a private, member-supported non-profit organization created in 1980 by a coalition of ranchers and environmentalists to permanently preserve Marin County farmland for agricultural use. MALT eliminates the development potential on farmland through the acquisition of conservation easements in voluntary transactions with landowners. MALT also promotes public awareness and encourages policies which support and enhance agriculture.

## History

In the early 1970s, increased coastal development and plans for a city with a population of 125,000 people on the shores of Tomales Bay were just some of the ideas being proposed for the future of western Marin County, located about 40 miles north of San Francisco. The developments would have ended a 150-year-old tradition of family farming and permanently degraded many of the natural resource treasures of the area, but change seemed inevitable.

In a unique alliance, Marin ranchers and environmentalists came together to fight the development proposals. Ranching was given a second chance through a combination of restrictive zoning, land use regulations, active support for ranching by County government, and the establishment of Marin Agricultural Land Trust's (MALT) agricultural conservation easement program. "We felt MALT was an opportunity to be part of something really important to the future of Marin County," said MALT founder and dairywoman Ellen Straus, who died in 2002. Since its birth, the organization has permanently preserved nearly 47,000 acres of farmland that might otherwise have been sold or developed.

"What we've learned," adds wetlands biologist and co-founder Phyllis Faber, "is that you can have a vision of what you want the future to look like, and you can make it happen." Former Marin County Supervisor Gary Giacomini, who served on the founding board of directors would agree, "It's glorious to be involved in an effort that lasts forever," he said.

Board of Directors and Executive Management as of June 30, 2016							
Name	Position	Name	Position				
Janine Guillot	Chair	Tamara Hicks	Director				
Ralph Grossi	Vice Chair	Chris Kelly	Director				
John Taylor	Secretary	Steve Kinsey	Director				
Neil Rudolph	Treasurer	Rick Lafranchi	Director				
Bill Barboni II	Director	Paul Martin	Director				
Barbara Boucke	Director	Peter Martinelli	Director				
Sue Conley	Director	Rebecca Patton	Director				
Sam Dolcini	Director	Ellie Rilla	Director				
Mike Gale	Director	Julie Evans Rossotti	Director				
Gary Giacomini	Director	Gail Seneca	Director				
Jamison Watts							
	Executiv	ve Director					

# (A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION) June 30, 2016

# **CONTENTS**

	<u>Page</u>
Independent Auditors' Report	1
Financial Statements:	
Statements of Financial Position	2
Statements of Activities and Changes in Net Assets	3
Statements of Cash Flows	4
Statement of Functional Expenses	5
Notes to Financial Statements	6 - 18
Supplementary Schedules:	
Supplementary Statement of Financial Position	Schedule 1
Supplementary Statement of Activities and Changes in Net Assets	Schedule 2

## MARIN AGRICULTURAL LAND TRUST

Post Office Box 809
Point Reyes Station, California 94956
Office 415-663-1158; Fax 415-663-1099
Web Site Address: www.malt.org
Email: farmland@malt.org

**REGALIA & ASSOCIATES**CERTIFIED PUBLIC ACCOUNTANTS



#### CERTIFIED PUBLIC ACCOUNTANTS

WWW.MRCPA.COM OFFICE: 925.314.0390 FAX: 925.314.0469

103 TOWN & COUNTRY DRIVE, SUITE K, DANVILLE, CALIFORNIA **DOUGLAS REGALIA, CPA** MARIANNE RYAN JANICE TAYLOR, CPA LISA CLOVEN, CPA JENNY SO, CPA

DANA CHAVARRIA, CPA TRICIA WILSON WENDY THOMAS, CPA LISA PARKER, CPA [inactive] JANET WONG, CPA

# INDEPENDENT AUDITORS' REPORT

**JENNIFER JENSEN** 

# The Board of Directors Marin Agricultural Land Trust

We have audited the accompanying financial statements of Marin Agricultural Land Trust (a California nonprofit organization) which comprise the statements of financial position as of June 30, 2016 and 2015 and the related statements of activities and changes in net assets, cash flows and functional expenses for the years then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# The Board of Directors Marin Agricultural Land Trust

# **INDEPENDENT AUDITORS' REPORT**

(Continued)

# Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Marin Agricultural Land Trust as of June 30, 2016 and 2015, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters:

#### Supplementary Schedules

Our audit was conducted for the purpose of forming an opinion on the financial statements of Marin Agricultural Land Trust as a whole. The accompanying Supplementary Statement of Financial Position (Schedule 1) and Supplementary Statement of Activities and Changes in Net Assets (Schedule 2) are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, Schedules 1 and 2 are fairly stated in all material respects in relation to the financial statements taken as a whole.

#### Prior Year Summarized Comparative Information

The prior year summarized comparative information has been derived from Marin Agricultural Land Trust's June 30, 2015 financial statements. In our report dated September 23, 2015, we expressed an unmodified opinion on those financial statements.

Danville, California September 22, 2016 Regalia & Sociates

# Statements of Financial Position June 30, 2016 and 2015

#### **Assets**

Assets:	2016	2015
Cash and cash equivalents	\$ 593,991	\$ 372,917
Investments	16,191,407	9,691,803
Other current assets	10,370,269	6,453,404
Property and equipment, net	1,335,985	1,347,908
Other noncurrent assets	5,799,793	5,727,269
Total assets	\$ 34,291,445	\$ 23,593,301
Liabilities and Net As	sets	
Liabilities:		
Accounts payable and accrued liabilities	\$ 238,689	\$ 335,345
Other liabilities	4,597,500	4,597,500
Total liabilities	4,836,189	4,932,845
Net Assets:		
Unrestricted	11,939,545	4,590,425
Temporarily restricted	12,547,358	9,101,678
Permanently restricted	4,968,353	4,968,353
Total net assets	29,455,256	18,660,456
Total liabilities and net assets	\$ 34,291,445	\$ 23,593,301

# Statements of Activities and Changes in Net Assets

# For the Years Ended June 30, 2016 and 2015

	2016	2015
Support and revenue:		
Grants	\$ 3,444,500	\$ 2,577,000
Contributions	14,765,567	8,782,529
Other support and revenue, net	172,852	136,446
Subtotal	18,382,919	11,495,975
Other changes in net assets:		
Change in value of pledges receivable	(526,366)	(1,837)
Change in value of charitable gifts	16,596	(62,964)
Total support and revenue	17,873,149	11,431,174
Expenses:		
Programs:		
Easement acquisition	4,617,388	4,482,199
Other programs and activities	1,079,875	1,062,885
Total Programs	5,697,263	5,545,084
General and administrative	578,300	504,493
Fundraising	876,120	796,949
Total expenses	7,151,683	6,846,526
Increase in net assets from operating activities before investment return	10,721,466	4,584,648
Investment interest and dividends	278,168	191,424
Realized gains on investments	62,279	843,321
Net unrealized losses on investments	(267,113)	(931,666)
Total investment return	73,334	103,079
Increase in net assets	10,794,800	4,687,727
Net assets at beginning of year	18,660,456	13,972,729
Net assets at end of year	\$ 29,455,256	\$ 18,660,456

# Statements of Cash Flows For the Years Ended June 30, 2016 and 2015

	2016 Total	2015 Total
Cash flows from operating activities:		
Increase in net assets	\$ 10,794,800	\$ 4,687,727
Adjustments to reconcile change in net assets to net		
cash provided by (used for) operating activities:		
Depreciation	76,131	75,938
Change in discount related to present value of receivables	526,366	1,837
Net realized and unrealized losses on investments	204,834	88,345
Change in value of charitable gifts	(16,596)	62,964
Changes in:	, ,	
Receivables	(4,457,189)	(6,107,490)
Inventory	9,283	(947)
Prepaid expenses and other assets	21,272	(19,632)
Beneficial interest in charitable gifts	(73,520)	-
Land held in fee (temporarily)	-	(5,300,000)
Conservation easements and options	997	49,493
Accounts payable and accrued liabilities	9,138	(15,905)
Deferred revenue	14,470	3,172
Obligation to Sponsored Project	(137,472)	(38,565)
Accrued payroll liabilities	17,208	32,299
Refundable deposits	-	702,500
Net cash provided by (used for) operating activities	6,989,722	(5,778,264)
Cash flows from investing activities:		
Purchases, acquisitions and rollovers of investments	(8,845,150)	(7,979,049)
Proceeds from sales and maturities of investments	2,140,710	8,827,016
Acquisition of property and equipment	(64,208)	(68,193)
Net cash provided by (used for) investing activities	(6,768,648)	779,774
Cash flows from financing activities:		
Borrowings under note payable	_	3,895,000
Net cash provided by financing activities	-	3,895,000
Increase (decrease) in cash and cash equivalents	221,074	(1,103,490)
Cash and cash equivalents at beginning of year	372,917	1,476,407
Cash and cash equivalents at end of year	\$ 593,991	\$ 372,917
Interest paid	\$ -	\$ -
Taxes paid	\$ 1,910	\$ 1,357

See accompanying auditors' report and notes to financial statements.

# Statement of Functional Expenses For the Year Ended June 30, 2016

(with Comparative Financial Information for the Year Ended June 30, 2015)

			G	eneral and								
				Admin-		Fund-		2016		2015		
	P	rograms		istrative		istrative		raising		Total		Total
Salaries	\$	549,900	\$	347,821	\$	435,749	\$	1,333,470	\$	1,222,327		
Payroll taxes	Ψ	42,572	Ψ	26,927	Ψ	33,734	4	103,233	Ψ	94,676		
Contract services - office		3,460		20,721		12,044		15,504		1,430		
				- E1 170		55,599		169,326		183,518		
Employee benefits		62,555		51,172		33,399						
Accounting		- 		15,260		-		15,260		13,169		
Advertising		1,907		8,365		-		10,272		34,099		
Conferences and training		7,156		7,822		505		15,483		11,938		
Consultants		16,392		52,250		94,934		163,576		152,105		
Cost of merchandise sold		-		-		12,686		12,686		6,526		
Depreciation		33,181		18,072		24,878		76,131		75,938		
Direct mail		-		973		15,159		16,132		15,549		
Dues and subscriptions		28,193		4,836		20,427		53,456		61,860		
Easement acquisition		4,617,388		-		-		4,617,388		4,482,199		
Insurance		16,970		8,295		10,393		35,658		31,567		
Legal		17,709		936		-		18,645		-		
Lobbying		40,000		-		-		40,000		20,000		
Occupancy		12,740		8,059		10,096		30,895		22,928		
Office supplies (and equipment)		12,311		7,787		10,604		30,702		32,609		
Other (credit card and bank fees)		12.376		3,848		19.280		35.504		17.254		

# Notes to Financial Statements June 30, 2016

#### 1. Organization

Marin Agricultural Land Trust (MALT) was established as a California nonprofit corporation in 1980 by a coalition of local ranchers and environmentalists to help save Marin County's agricultural land. MALT acquires, in voluntary transactions with landowners, agricultural conservation easements. After the easements are recorded, landowners are bound by its terms in perpetuity. MALT stewardship staff monitor and enforce each easement annually. Some of the Bay Area's most highly acclaimed dairy products and organic crops are produced on farmland protected by MALT conservation easements, which total nearly 48,000 acres on 77 family farms and ranches. Additionally, MALT encourages public policies in support of agriculture, and conducts hikes, tours, and lectures relating to agriculture.

#### 2. Summary of Significant Accounting Policies

#### Basis of Accounting

The financial statements of MALT have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America and, accordingly, reflect all significant receivables, payables, accrued assets, accrued liabilities, and net asset accounts.

### Basis of Presentation

Financial statement presentation follows the recommendations of the Financial Accounting Standards Board in its Accounting Standards Codification (ASC) 958.205, Presentation of Financial Statements of Not-for-Profit Entities. Under ASC 958.205, MALT is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets. MALT has also adopted the provisions of ASC 958.205.55.31 thru 958.205.55.53, Presentation of Financial Statements – Endowment Disclosures (which incorporated the previously issued FASB Staff Position No. FAS 117-1, Endowments of Not-for-Profit Organizations: Net Asset Classifications of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act, and Enhanced Disclosures for All Endowment Funds).

#### Revenue Recognition

MALT records contributions in accordance with the recommendations of ASC 958.605, *Revenue Recognition of Not-for-Profit Entities*. Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions.

#### *Use of Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of support, revenues, and expenses during the reporting period. Actual results could differ from those estimates.

#### **Notes to Financial Statements**

#### 2. Summary of Significant Accounting Policies (continued)

#### Cash and Cash Equivalents

MALT considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. MALT maintains its cash balances in high quality financial institutions, which at times may exceed federally insured limits. MALT has not experienced any losses in such accounts.

#### Investments and Endowment

MALT follows the provisions of Codification (ASC) 958.321, *Not-for-Profit Entities - Investments* and has estimated the fair value of its investments using available market information and other valuation methodologies. Accordingly, the estimates presented are not necessarily indicative of the amounts that MALT could realize in a current market exchange. The use of different assumptions and/or estimation methods may have a material effect on the estimated fair value amounts. The estimates are based on pertinent information available to management as of June 30, 2016. Although management is not aware of any factors that would significantly affect the estimated fair value amounts, current estimates of fair value may differ significantly from the statements presented.

Investments include money market funds, certificates of deposit, and mutual funds. Purchased investments are initially stated at cost. Investments received by gift are recorded by utilizing the "market approach" (in accordance with ASC 320) at the date of contribution. Investments in equity securities with readily determinable fair values and all investments in debt securities are reported at fair value with gains and losses included on the statements of activities and changes in net assets.

MALT's endowment consists of a diverse mixture of funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by ASC 958.320, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. MALT has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, MALT classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as either temporarily restricted net assets or unrestricted net assets until those amounts are appropriated for expenditure by MALT in a manner consistent with the standard of prudence prescribed by UPMIFA (and SPMIFA, the State Prudent Management of Institutional Funds Act which California has adopted).

#### *Inventory*

Inventory includes various boutique items which are recorded at the lower of cost or market value using the first in-first out (FIFO) method and amounted to \$46,955 and \$56,238 at June 30, 2016 and 2015, respectively.

#### **Notes to Financial Statements**

#### 2. Summary of Significant Accounting Policies (continued)

### Property, Equipment, and Improvements

Property and equipment are valued at cost or, if donated, at fair market value on the date of donation. Depreciation is provided by use of the straight-line method over the estimated useful lives of the assets. The cost of property and equipment which benefit future periods is capitalized and depreciated over the estimated useful life of each class of depreciable asset.

#### Contributed Services and Costs

Contributed services and costs are reflected at the fair value of the contribution received. The contributions of services and costs are recognized if they (a) create or enhance nonfinancial assets or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation.

#### **Net Assets**

In accordance with accounting principles generally accepted in the United States of America, financial statements must present classes of net assets based on the following categories: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets. Grants and contributions are classified in the appropriate net asset category based on the absence or existence of donor-imposed restrictions that limit the use of the donated assets if they are designated as support for future periods or future projects when they are received.

MALT reports gifts of cash and other assets as temporarily restricted support if they are received with donor stipulations that limit the use of the donated assets or if they are designated as support for future periods. When a donor's intended purpose is met or a time restriction expires, the temporarily restricted net asset is transferred to unrestricted net assets and reported in the statements of activities as net assets released from restrictions. Donor-restricted contributions where restrictions are met in the same reporting period in which they are contributed are reported as unrestricted support.

Permanently restricted net assets include those net assets that must be maintained in perpetuity in accordance with donor restrictions (see Note 17). The investment return from such assets may be used for purposes as specified by the donor or, if the donor has not specified a purpose, the income from such investments is not restricted and is included in unrestricted net assets. Permanently restricted net assets were created by gifts from donors who stipulated that their contributions be used to perpetuate the operating and program activities of MALT.

Unrestricted net assets include all of those donated assets that have no restrictions or limitations imposed on their use. The Board of Directors may elect certain unrestricted funds to be set aside as Board designated funds, which may not be spent without approval by the Board.

#### Reclassifications

Certain reclassifications have been made to the 2015 financial statements in order to conform to the presentation used in 2016.

### Advertising

Advertising costs are incurred by MALT to promote its programs and are expensed as incurred. Advertising expense amounted to \$10,272 and \$34,099 for the years ended June 30, 2016 and 2015, respectively, and such costs are reflected on the statement of functional expenses.

#### **Notes to Financial Statements**

#### 2. Summary of Significant Accounting Policies (continued)

#### Conservation Easements

Conservation Easements of \$77 and \$74 at June 30, 2016 and 2015, respectively, reflect legally enforceable land preservation agreements between landowners and MALT and were created specifically for the purposes of land conservation. MALT's policy is to assign each easement a nominal value of \$1 because it is the intention of MALT to hold such easements in perpetuity. During the year of acquisition, grants and contributions received for the acquisition of conservation easements are recorded as revenue while the related expenditures are recorded as expenses of the Land Preservation Fund (which is part of the unrestricted activities of the organization).

#### Mandatory Agricultural Use (MAU) Amendments

Mandatory Agricultural Use (MAU) Amendments are legally enforceable agreements to amend conservation easements acquired prior to August 2011. MALT's MAU provision states that land must remain in commercial agricultural use in perpetuity regardless of ownership. This provision is added to the easement in exchange for a price which is recorded as a conservation easement expense. Conservation easements acquired in August 2011 and after include an MAU provision as part of the easement transaction, and the value is included in the price of the easement.

#### Contributions

Contributions received and unconditional promises to give are measured at their fair values and are reported as increases in unrestricted net assets, unless they are restricted in accordance with donor instructions, in which case such amounts are reflected as either temporarily or permanently restricted contributions (as indicated under "Net Assets" on page 8).

#### Functional Allocation of Expenses

The costs of providing MALT's various programs and other activities have been summarized on a functional basis in the statements of activities and changes in net assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

#### Income Taxes

Financial statement presentation follows the recommendations of ASC 740, *Income Taxes*. Under ASC 740, MALT is required to report information regarding its exposure to various tax positions taken by MALT and requires a two-step process that separates recognition from measurement. The first step is determining whether a tax position has met the recognition threshold; the second step is measuring a tax position that meets the recognition threshold. Management believes that MALT has adequately evaluated its current tax positions and has concluded that as of June 30, 2016 and 2015, MALT does not have any uncertain tax positions for which a reserve or an accrual for a tax liability would be necessary.

MALT has received notification from the Internal Revenue Service and the State of California that it qualifies for tax-exempt status under Section 501(c)(3) of the Internal Revenue Code and Section 23701d of the California Revenue and Taxation Code. The exemptions are subject to periodic review by the federal and state taxing authorities and management is confident that MALT continues to satisfy all federal and state statutes in order to qualify for continued tax exemption status. MALT could potentially receive unrelated business income in the future (such as program advertising or sublease rental income) requiring MALT to file separate tax returns under federal and state statutes. If such conditions exist, MALT will calculate and accrue the applicable taxes.

#### **Notes to Financial Statements**

#### 3. Cash and Cash Equivalents

Cash and cash equivalents include all funds in banks (checking, savings, and certificates of deposit) at the time of purchase that have a maturity date of three months or less. The components of cash and cash equivalents are as follows at June 30, 2016 and 2014:

	2016	2015
Checking (noninterest-bearing)	\$ 587,804	\$ 366,737
Money market (interest-bearing)	5,902	5,905
Cash on hand	285	275
Total cash and cash equivalents	\$ 593,991	\$ 372,917

MALT attempts to limit its credit risk associated with cash equivalents by utilizing highly rated financial institutions. Funds in money market accrue interest at 0.10% per annum at June 30, 2016.

#### 4. Receivables

Receivables consist of the following at June 30, 2016 and 2015:

	2016	2015
Accounts receivable	\$ 52,892	\$ 39,588
Pledges Receivable	9,915,638	84,692
Note Receivable	1,985	-
Bequests Receivable	777,550	6,150,000
Discount on long-term pledges receivable	 (527,064)	(698)
Total receivables	\$ 10,221,001	\$ 6,273,582

Receivables are expected to be collected as follows at June 30, 2016:

Year ending June 30, 2017	\$ 3,914,624
Year ending June 30, 2018	1,912,413
Year ending June 30, 2019	2,674,128
Year ending June 30, 2020	2,204,700
Year ending June 30, 2021 and beyond	42,200
Subtotal	10,748,065
Less: Allowance for uncollectible amounts **	-
Less: Unamortized discount	(527,064)
Subtotal	10,221,001
Long-term receivables (net)	6,306,377
Receivables due within one year	\$ 3,914,624

Pledges receivable due in more than one year are reflected at the present value of estimated future cash flows using a discount rate of 4% per annum. The change in the value of the long-term receivables during the years ended June 30, 2016 and 2015 amounted to (\$526,366) and (\$1,837), respectively, and such changes are reflected as a component of changes in temporarily restricted net assets.

\*\* MALT uses the direct write-off method with regards to receivables deemed uncollectible. During the year ended June 30, 2016, MALT wrote off bad debts amounting to \$7,554. There were no bad debts for the year ended June 30, 2015. Management has evaluated the receivables as of June 30, 2016 and determined that such amounts are fully collectible based on the financial health of the donors involved.

#### **Notes to Financial Statements**

#### 5. Investments

Investments consist of the following at June 30, 2016 and 2015:

	2016	
Money market accounts and certificates of deposit	\$ 2,213,938	\$
Mutual funds principally invested in bonds	8,192,192	
Mutual funds principally invested in equity securities	 5,785,277	
Total investments	\$ 16,191,407	\$

Investment composition by type of fund is summarized as follows as of June 30, 2016:

	lemporarily				Pe	ermanently		
	Uı	nrestricted	R	Restricted	Restricted			Total
Money market accounts and certificates of deposit	\$	2,212,992	\$	-	\$	946	\$	2,213,938
Mutual funds principally invested in bonds		6,280,502		-		1,911,690		8,192,192
Mutual funds principally invested in equity securities		965,253		-		4,820,024		5,785,277
Total investments	\$	9,458,747	\$	-	\$	6,732,660	\$	16,191,407

#### 6. Endowment

Changes in endowment net assets for the year ended June 30, 2016 and net asset composition by type of fund at June 30, 2016 is summarized as follows:

	Temporarily			Pe	rmanently			
	Ur	restricted		Restricted	Restricted			Total
Endowment net assets-beginning of year	\$	881,669	\$	2,636,266	\$	4,968,353	\$	8,486,288
Investment return:								
Investment income		32,356		-		-		32,356
Investment income-Perm Restricted Fund		-		202,890		-		202,890
Realized/unrealized gain-Interfund		(10,611)		-		-		(10,611)
Realized/unrealized gain-Perm Restricted		-		(237,404)		-		(237,404)
Total investment return		21,745		(34,514)		-		(12,769)
Contributions		1,050,093		613,931		-		1,664,024
Appropriation of endowment assets		(42,067)		(243)		-		(42,310)
Transfers to operating fund		(257,464)		-		-		(257,464)
Endowment net assets by type of fund:								
Donor-restricted endowment funds		-		3,215,440		4,968,353		8,183,793
Board-designated endowment funds		1,653,976		-		-		1,653,976
Endowment net assets-end of year	\$	1,653,976	\$	3,215,440	\$	4,968,353	\$	9,837,769

During the years ended June 30, 2016 and 2015, earnings on investments were reinvested. Net realized gains amounted to \$62,279 and \$843,321 for the years ended June 30, 2016 and 2015, respectively. Net unrealized (losses) amounted to (\$267,113) and (\$931,666) for the years ended June 30, 2016 and 2015, respectively. All realized and unrealized gains (losses) are reflected as components of investment return on the statements of activities and changes in net assets.

2015 1,392,381 2,875,908 5,423,514 9,691,803

#### **Notes to Financial Statements**

#### **6. Endowment** (*continued*)

MALT has an Investment Committee which has the responsibility for establishing MALT's return objectives (generally lower rates of return associated with more stable and safer investments) and to define the risk parameters. The committee routinely oversees investment performances and reviews cash flows necessary to sustain MALT's operating activities.

### **Funds with Deficiencies**

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or UPMIFA requires MALT to retain as a fund of perpetual duration. In accordance with ASC 958.205.55.31, there are no deficiencies of this nature that are required to be reported in unrestricted net assets at June 30, 2016 and 2015. Such future deficiencies could result from unfavorable market fluctuations occurring after the investment of new restricted contributions and continued appropriation for certain programs which are deemed prudent by the Board of Directors. MALT's investments may decline below their original basis due to market fluctuations and unrealized losses which are beyond the control of MALT's management. Deficiencies of this nature are reported in unrestricted net assets.

#### Return Objectives and Risk Parameters

MALT has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that MALT must hold in perpetuity or for a donor-specified period(s) as well as board-designated funds. Under this policy, as approved by the Investment Committee and the Board of Directors, the endowment assets are invested in a manner that is intended to (1) produce results that approximate the price and yield results of the general market conditions (2) subject MALT to a moderate level of investment risk and (c) maintain sufficient liquidity to meet planned expenditures.

#### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, MALT relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). MALT targets a diversified asset allocation that places a greater emphasis on equity-based investments (mutual funds) to achieve its long-term return objectives within prudent risk constraints.

#### Spending Policy and How the Investment Objectives Relate to Spending Policy

MALT has a policy of appropriating for distribution an amount equal to or less than 3.5% of the average value of the total fund investments for the most recent twelve calendar quarters. Unrestricted funds may be transferred for expenditure monthly; amounts from permanently restricted funds in excess of their original, fixed value may be transferred for expenditure semi-annually or as otherwise directed by the donor. The Board may direct the transfer of unrestricted funds in excess of a target balance to other MALT purposes. Distributions from permanently restricted funds in excess of 7% of the fair market value of the fund, calculated on the basis of market values determined at least quarterly and averaged over a period of not less than three years immediately preceding the year in which the appropriation for expenditure is made, are ordinarily deemed imprudent.

#### **Notes to Financial Statements**

#### 6. Investments and Endowment (continued)

# Spending Policy and How the Investment Objectives Relate to Spending Policy (continued)

In accordance with this policy, MALT appropriated \$257,464 and \$264,055 (reflected as transfers to operating fund) which represented the board-approved budgeted draw from its investment portfolio for the years ended June 30, 2016 and 2015, respectively. The appropriation requires approval of the investment committee. In establishing this policy, MALT considered the long-term expected return on the investments in its endowment fund. Accordingly, over the long term, MALT expects the current spending policy to allow its endowment fund assets to grow at a moderate rate annually. This is consistent with MALT's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

#### 7. Fair Value Measurements

Composition of assets utilizing fair value measurements at June 30, 2016 is as follows:

	 Totals	Level 1	Level 2	Level 3
Investments	\$ 16,191,407	\$ 16,191,407	\$ -	\$ -
Receivables	10,221,001	-	10,221,001	-
Inventory	46,955	-	14,315	32,640
Beneficial interest in charitable gifts	499,716	-	-	499,716
Conservation easements	 77	-	-	77
Totals	\$ 26,959,156	\$ 16,191,407	\$10,235,316	\$ 532,433

Fair value measurements establish a fair value hierarchy that prioritizes the input used to measure fair value. This hierarchy consists of three broad levels: (a) Level 1 measurement reflects the value of the investments at quoted prices in active markets for identical assets, generally without any adjustments, (b) Level 2 assets and liabilities are valued based on "observable inputs" other than quoted active market prices, including quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in inactive markets, and interest rates and yield curves, and (c) Level 3 assets and liabilities are valued based on "unobservable inputs," such as a company's own estimates and pricing models.

#### Assets Classified as Level 3

The significant unobservable inputs used in the fair value measurement of the entity's asset-backed gifts are the estimated future values of the underlying assets. The income approach uses valuation techniques to convert future amounts (for example, cash flows or earnings) to a single present amount (discounted). The measurement is based on the value indicated by current market expectations about those future amounts. Those valuation techniques principally include present value formulas which incorporate certain rate of return assumptions. Conservation easements are valued by management at a nominal \$1 per easement. Options are valued using original cost basis. Inventory is based on original cost data.

#### **Notes to Financial Statements**

#### 8. Beneficial Interest in Charitable Gifts

During the year ended June 30, 2016, MALT was named the long-term beneficiary in two irrevocable charitable gift annuities (CGA's). In prior years, MALT was named the long-term beneficiary of two irrevocable charitable remainder trusts (CRTs) and five irrevocable CGAs whereby donors have contributed assets in exchange for annual distributions to named individuals. These distributions are based on the value of the gift instruments' underlying assets and the earnings thereon. Following the passing of the specified individuals, a percentage of the remaining principal will be distributed to MALT, with the remaining funds earmarked for other charities.

The CRTs are maintained by third-party trustees, while the CGAs are managed by independent foundations. The amount recorded on the books represents the projected future fair value of MALT's vested interest in the underlying asset (instrument) which is discounted to net present value using an interest rate of 5.5% per annum. On an annual basis, MALT revalues its beneficial interest in each instrument based on applicable life expectancy tables published by the Internal Revenue Service and the Centers for Disease Control. Since there is an implied time restriction, the beneficial interests are classified as temporarily restricted.

For the years ended June 30, 2016 and 2015, the interest in all of the life annuities was adjusted for changes in fair value of the assets held in the trusts. Management has determined that the fair values reflected on the statements of financial position as of June 30, 2016 and 2015 amounted to \$499,716 and \$426,195, respectively. These assets are classified as Level 3 under fair value hierarchy. The change in the value of the life annuities as reflected on the statements of activities and changes in net assets amounted to \$16,596 and (\$62,964) for the years ended June 30, 2016 and 2015, respectively.

#### 9. Property and Equipment

Property and equipment consist of the following at June 30, 2016 and 2015:

	2016		2015
Land	\$ 462,582	\$	462,582
Office building and improvements	1,090,056		1,045,213
Furnishings and equipment	147,133		127,768
Website and software	123,601		123,601
Vehicles	50,106		50,106
Less accumulated depreciation	(537,493)		(461,362)
Total property and equipment (net)	\$ 1,335,985	\$	1,347,908
		•	

Total depreciation expense amounted to \$76,131 and \$75,938 for the years ended June 30, 2016 and 2015, respectively, and is reflected on the statement of functional expenses. During the year ended June 30, 2015, MALT disposed of certain partially depreciated equipment with accumulated depreciation of \$1,712. There were no disposals during the year ended June 30, 2016. MALT owns and occupies the land and building in which its headquarters is based.

201

2040

#### **Notes to Financial Statements**

#### 10. Land Held in Fee (Temporarily)

On October 30, 2015, MALT acquired fee title to Millerton Creek Ranch for a price of \$5,300,000. The financing of the purchase was accomplished by (1) utilizing proceeds from a loan in the amount of \$3,895,000 from The David and Lucile Packard Foundation (see Note 16), (2) utilizing a down payment deposit in the amount of \$702,500 made by the tenant, Millerton Creek Ranch LLC (MCR), and (3) utilizing MALT's financial resources, including certain investments and cash reserves. In connection with the transaction, MCR entered into a four-year lease requiring them to remit monthly rental payments to MALT. All of the operating costs such as property taxes, insurance, and other assessments levied against the property are the responsibility of the tenants in accordance with the terms of the lease. At the conclusion of the lease, the tenants intend to purchase the property from MALT.

#### 11. Conservation Easements

MALT purchased conservation easements totaling \$4,617,388 and \$4,482,199 during the years ended June 30, 2016 and 2015, respectively which have been expensed and reflected on the statement of functional expenses.

## Conservation easements acquired during the year ended June 30, 2016

In September 2015, MALT acquired a conservation easement on a local ranch in Tomales for a purchase price of \$825,000. In April 2016, MALT closed escrow on a conservation easement on a ranch in Point Reyes Station for \$1,485,000. In addition, MALT acquired an easement on a ranch in Chileno Valley for a price of \$2,230,000. Other expenditures related to conservation easement activities (such as project expenses, reports, legal fees, easement closing costs, etc.) amounted to \$77,388.

#### Conservation easements acquired during the year ended June 30, 2015

In September 2014, MALT acquired a conservation easement on a local ranch in Chileno Valley for a purchase price of \$1,807,000. In November 2014, MALT closed escrow on a conservation easement on a farm in Bolinas for \$2,500,000. In addition, MALT entered into a Mandatory Agricultural Use Amendment to an existing easement on a ranch in Tomales, California for a price of \$69,509. Other expenditures related to conservation easement activities (such as project expenses, reports, legal fees, easement closing costs, etc.) amounted to \$105,690.

#### 12. Retirement Plans

MALT offers eligible employees the opportunity to participate in a Simplified Employee Retirement Plan ("SEP IRA") which is qualified under the Internal Revenue Code. Employees of MALT, regardless of earnings, are eligible to participate in the Plan after two years of service. Employer contributions are discretionary and subject to the approval of the Board of Directors. Contributions are based on a percentage of each employee's eligible compensation, provided that the contribution does not exceed the statutory maximum of pre-tax deferrals set by the Internal Revenue Service. Employer contributions amounted to \$34,046 and \$35,437 for the years ended June 30, 2016 and 2015, respectively. MALT has also established a 403(b)(7) Retirement Plan by which individual employees may, through salary reduction payments, make "pre-tax" contributions to a self-directed custodial account in which dividends, interest, capital gain, and other earnings accumulate on a tax-deferred basis.

#### **Notes to Financial Statements**

#### 13. **Related Party Transactions**

Collectively, certain MALT board members made monetary contributions totaling \$162,423 and \$144,059 during the years ended June 30, 2016 and 2015, respectively. Pledges receivable due from certain board members amounted to \$1,851,000 and \$8,929 at June 30, 2016 and 2015, respectively.

#### 14. Compensated Absences (Accrued Payroll and Related Benefits)

Financial statement presentation follows the recommendations of ASC 710.25, Compensated Absences. Under ASC 710.25, MALT is required to record a liability for the estimated amounts of compensation and related benefits under existing employment laws. Employees are permitted to accrue a specific number of hours of vacation which is payable upon termination of the employee. Sick leave is not paid upon termination. Annual leave accruals are recorded in the financial statements as an accrued liability on the statements of financial position based on employee compensation rates. Accrued payroll liabilities amounted to \$105,939 and \$88,731 at June 30, 2016 and 2015, respectively.

#### **15.** Obligation to the Marin Carbon Project

The Marin Carbon Project (MCP) is a collaboration between UC Berkeley, UC Davis, UC Cooperative Extension, Marin Organic, MALT, Marin Resource Conservation District, the USDA Natural Resources Conservation Service, and Nicasio Native Grass Ranch. MCP is also supported by the Marin County Agriculture Commissioner and the Environmental Defense Fund. In connection with its support of the MCP, MALT holds a balance of \$23,774 and \$161,246 in funds which are reflected as a liability on the statements of financial position at June 30, 2016 and 2015, respectively.

#### **16. Note Payable**

Note payable in the amount of \$3,895,000 at June 30, 2016 and 2015 is payable to The David and Lucile Packard Foundation (see Note 10). The note bears interest at the fixed rate of 1.0% per annum, is secured by the real estate property identified as "Millerton Creek Ranch," and is due and payable on or before October 22, 2018, or earlier if the property is transferred to a conservation buyer.

Principal and interest payments for subsequent years is estimated as follows at June 30, 2016:

	Principal	Interest
Year ending June 30, 2017	\$ -	\$ 38,950
Year ending June 30, 2018	-	38,950
Year ending June 30, 2019	3,895,000	9,738
Totals	\$ 3,895,000	\$ 87,638

#### **Notes to Financial Statements**

#### 17. **Net Assets**

## **Unrestricted Net Assets**

Unrestricted net assets consist of the following at June 30, 2016 and 2015:

	 2016	2015
Unrestricted cumulative operating activities	\$ 2,689,685	\$ 1,985,957
Unrestricted for land preservation	7,595,884	1,722,799
Designated by the Board of Directors for endowment fund	1,653,976	881,669
Total unrestricted net assets	\$ 11,939,545	\$ 4,590,425

#### Temporarily Restricted Net Assets

Temporarily restricted net assets are summarized as follows for the year ended June 30, 2016:

Restricted For:	Beginning	Additions	Reductions	Ending
Charitable Gift Annuities and Trusts	\$ 426,196	\$ * 106,358	\$ * 32,838	\$ 499,716
Distaff Thistle management	19,606	-	9,862	9,744
Easement acquisition	5,536,332	11,944,027	9,442,144	8,038,215
Feasibility study:				
Tax issues for easement properties	4,425	-	-	4,425
General support for future periods	442,833	790,799	462,834	770,798
Radio advertising campaign	27,000		27,000	-
Others	9,020	-	-	9,020
Stewardship Endowment	2,636,266	1,413,431	834,257	3,215,440
Balance	\$ 9,101,678	_		\$ 12,547,358

<sup>\*</sup> Represents new Charitable Gift Annuities of \$56,924 and the change in the calculated values of the charitable gifts of \$16,596. The net change of \$73,520 has been reflected as contributions under "support and revenue" and "other change in net assets" under temporarily restricted on the statements of activities and changes in net assets for the year ended June 30, 2016. MALT increased its fundraising activities during the year ended June 30, 2016 resulting in significant increases to unrestricted and temporarily restricted net assets.

#### Permanently Restricted Net Assets

Permanently restricted net assets consist of the following at June 30, 2016 and 2015:

	2016	2015
Gifts received and restricted for endowment programs	\$ 4,968,353	\$ 4,968,353

There were no contributions to permanently restricted net assets during the years ended June 30, 2016 or June 30, 2015. All of the endowment funds, classified as permanently restricted net assets, represent donor contributions which are subject to restrictions of gift instruments requiring that the principal balances be maintained in perpetuity. The income generated from these instruments is to be used for the perpetual monitoring and enforcement of MALT's conservation easement properties. By law, MALT is permitted to transfer all interest and realized/unrealized gains to unrestricted net assets. During the years ended June 30, 2016 and 2015, MALT utilized investment earnings generated by assets classified as permanently restricted (see Note 6).

Page 17

#### **Notes to Financial Statements**

### 18. Other Commitments and Contingencies

In the normal course of business there are outstanding various commitments and contingent liabilities, such as commitments to enter into contracts and future program activities, which are not reflected in the financial statements. Such commitments and contingencies also include risks associated with various economic and operating factors, which include (a) Grant restrictions and donor conditions which obligate MALT to fulfill certain requirements as set forth in grant instruments, (b) Funding levels which vary based on factors beyond MALT's control, such as generosity of donors and general economic conditions, and (c) Financial risks associated with funds on deposit at bank and investment brokerage accounts. Management believes that such commitments or contingencies have been properly addressed, appropriate amounts have been accrued (where necessary), and there will not be any resolution with a material adverse effect on the financial statements. Certain of the grants and contracts (including current and prior costs) are subject to audit and final acceptance by the granting agencies.

# 19. Subsequent Events

In compliance with ASC 855, *Subsequent Events*, MALT has evaluated subsequent events through September 22, 2016, the date the financial statements were available to be issued. In the opinion of management there are no subsequent events which need to be disclosed.

# Statement of Financial Position June 30, 2016

(with Summarized Financial Information for June 30, 2015)

#### **Assets**

	Unrestricted			Tempo-	Perman-			
		Land	Board		rarily	ently	2016	2015
Total Assets:	Operating	Preservation	Designated	Total	Restricted	Restricted	Total	Total
Cash and cash equivalents	\$ 339,874	\$ 254,117	\$ -	\$ 593,991	\$ -	\$ -	\$ 593,991	\$ 372,917
Investments	1,521,132	6,334,380	1,603,235	9,458,747	-	6,732,661	16,191,408	9,691,803
Receivables	2,088	52,789	-	54,877	10,166,124	-	10,221,001	6,273,582
Inventory	46,955	-	-	46,955	-	-	46,955	56,238
Prepaid expenses and other assets	68,370	33,942	-	102,312	-	-	102,312	123,584
Interfund receivables (payables)	(391,563)	244,656	29,697	(117,210)	1,881,518	(1,764,308)	-	-
Property and equipment, net	1,312,306	2,635	21,044	1,335,985	-	-	1,335,985	1,347,908
Beneficial interest in charitable gifts	-		-	-	499,716	-	499,716	426,195
Land held in fee (temporarily)	-	5,300,000	-	5,300,000	-	-	5,300,000	5,300,000
Conservation easements and options	-	77	-	77	-	-	77	1,074
Total assets	\$ 2,899,162	\$12,222,596	\$ 1,653,976	\$16,775,734	\$12,547,358	\$ 4,968,353	\$ 34,291,445	\$ 23,593,301

#### Liabilities and Net Assets

#### Liabilities:

					1			
Accounts payable and accrued liabilities	\$ 30,719	\$ 29,212	\$ -	\$ 59,931	\$ -	\$ -	\$ 59,931	\$ 50,793
Deferred revenue	49,045	-	-	49,045	-	-	49,045	34,575
Obligation to Sponsored Project	23,774	-	-	23,774	-	-	23,774	161,246
Accrued payroll liabilities	105,939	-	-	105,939	-	-	105,939	88,731
Refundable deposits	-	702,500	-	702,500	-	-	702,500	702,500
Note payable	-	3,895,000	-	3,895,000	-	-	3,895,000	3,895,000
Total liabilities	209,477	4,626,712	-	4,836,189	-	-	4,836,189	4,932,845
Net Assets:								
Unrestricted	2,689,685	7,595,884	1,653,976	11,939,545	-	-	11,939,545	4,590,425
Temporarily restricted	-	-	-	-	12,547,358	-	12,547,358	9,101,678
Permanently restricted	-	-	-	-	-	4,968,353	4,968,353	4,968,353
Total net assets	2,689,685	7,595,884	1,653,976	11,939,545	12,547,358	4,968,353	29,455,256	18,660,456
Total liabilities and net assets	\$ 2,899,162	\$12,222,596	\$ 1,653,976	\$16,775,734	\$12,547,358	\$ 4,968,353	\$ 34,291,445	\$ 23,593,301

# Statement of Activities and Changes in Net Assets For the Year Ended June 30, 2016

(with Summarized Financial Information for the Year Ended June 30, 2015)

	Unrestricted			Tempo-	Perman-			
		Land	Board		rarily	ently	2016	2015
	Operating	Preservation	Designated	Total	Restricted	Restricted	Total	Total
Support and revenue:								
Grants	\$ -	\$ -	\$ -	\$ -	\$3,444,500	\$ -	\$ 3,444,500	\$ 2,577,000
Contributions	1,920,095	1,393,659	224,327	3,538,081	10,598,943	-	14,137,024	2,597,893
Contributions - charitable gift annuities	-	-	-	-	56,924	-	56,924	-
Bequests and memorials	-	-	22	22	600,000	-	600,022	6,152,975
In-kind contributions	25,471	3,050	-	28,521	-	-	28,521	31,661
Net assets released from restrictions	509,345	9,375,316	825,744	10,710,405	(10,710,405)	-	-	-
Special events	135,067	-	-	135,067	-	-	135,067	93,356
Special events - expense	(72,736)	-	-	(72,736)	-	-	(72,736)	(37,628)
Outreach program	21,080	-	-	21,080	-	-	21,080	42,974
Merchandise sales	15,652	-	-	15,652	-	-	15,652	8,666
Special projects	16,865	-	-	16,865	-	-	16,865	17,703
Fiscal sponsor fee	-	-	-	-	-	-	-	11,375
Subtotal	2,570,839	10,772,025	1,050,093	14,392,957	3,989,962	-	18,382,919	11,495,975
Other changes in net assets:								
Change in value of charitable gifts	-	-	-	-	16,596	-	16,596	(62,964)
Change in value of pledges receivable	-	-	-	-	(526,366)	-	(526,366)	(1,837)
Total support and revenue	2,570,839	10,772,025	1,050,093	14,392,957	3,480,192	-	17,873,149	11,431,174
Expenses:								
Programs								
Easement Acquisition	-	4,617,388	-	4,617,388	-	-	4,617,388	4,482,199
Other Program	857,400	182,645	39,830	1,079,875	-	-	1,079,875	1,062,885
Total Programs	857,400	4,800,033	39,830	5,697,263	-	-	5,697,263	5,545,084
General and administrative	578,300	-	-	578,300	-	-	578,300	504,493
Fundraising	805,487	68,396	2,237	876,120	-	-	876,120	796,949
Total expenses	2,241,187	4,868,429	42,067	7,151,683	-	-	7,151,683	6,846,526
Increase in net assets from operating								
activities before investment return	329,652	5,903,596	1,008,026	7,241,274	3,480,192	-	10,721,466	4,584,648
Investment interest and dividends	4,611	38,311	32,355	75,277	202,891	_	278,168	191,424
Realized gains (losses) on investments	-	-	82,846	82,846	(20,566)	-	62,280	843,321
Net unrealized gains (losses) on investments	5,049	38,130	(93,456)	(50,277)	(216,837)	-	(267,114)	(931,666)
Total investment return	9,660	76,441	21,745	107,846	(34,512)	-	73,334	103,079
Increase in net assets	339,312	5,980,037	1,029,771	7,349,120	3,445,680	-	10,794,800	4,687,727
Net assets at beginning of year	1,985,957	1,722,799	881,669	4,590,425	9,101,678	4,968,353	18,660,456	13,972,729
Interfund transfers	364,416	(106,952)	(257,464)	-	-	-	-	-
Net assets at end of year	\$ 2,689,685	\$ 7,595,884	\$ 1,653,976	\$11,939,545	\$12,547,358	\$ 4,968,353	\$ 29,455,256	\$ 18,660,456
•								

See accompanying auditors' report and notes to financial statements.

Page 20 (Schedule 2)